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<tbody>
<tr>
<td>A. Enhancing the undergraduate and graduate student experience</td>
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<tr>
<td>1. Student to Faculty Ratio</td>
<td>19:1</td>
<td>19:1</td>
<td>19:1</td>
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<td>19:1</td>
<td>18:1</td>
<td>18:1</td>
<td>Performance Up</td>
</tr>
<tr>
<td>2. NSSE High Impact Practices Participation (% First-Year, % Seniors)</td>
<td>45% / 77%</td>
<td>48% / 94%</td>
<td>62% / 94%</td>
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<tr>
<td>3. USNWR, America's Best Colleges Rank (Publics)</td>
<td>18</td>
<td>18</td>
<td>17</td>
<td>18</td>
<td>16</td>
<td>18</td>
<td>10</td>
<td></td>
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<tr>
<td>4. Gallup Well-being Index (available 2015)</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>Data Pending</td>
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<tr>
<td>5. Graduate/Professional Student Academic Experience Index</td>
<td>72</td>
<td>71</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>6. USNWR, Number of Graduate and Professional Programs in Top 25</td>
<td>49</td>
<td>57</td>
<td>60</td>
<td>56</td>
<td>55</td>
<td>54</td>
<td>65</td>
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</tbody>
</table>

B. Developing the Discovery Themes of Energy and Environment, Food Production and Insecurity, Health and Wellness

1. Discovery Theme Faculty Hired | 24 | 185 |           |           |           |           |           |               |

C. Developing eLearning

1. Number of online programs offered | 506 | 560 | 646 | 589 | 831 | 1,023 | N/A |           |
2. Number of online course sections taught | 6 | 6 | 7 | 10 | N/A |           |           |           |
3. Number of students enrolled in online courses | 19,647 | 22,719 | 26,959 | 24,817 | 31,325 | 37,957 | N/A |           |

D. Discussing new models of faculty evaluations and rewards in a collaborative climate

1. Total Research Expenditures: Rank among Public Universities | 7 | 9 | 11 | 10 | 11 | 12 | 8 |           |
2. Increase tenure-track faculty by 8 to 10% | 3,043 | 2,982 | 2,930 | 2,903 | 2,848 | 2,844 | 3,230 |           |

E. Balancing affordability and access and excellence for our students

1. Provide $40M in additional scholarships and financial aid | $91.5M | $96.9M | $108.6M | $127.2M | $138.2M | $147.4M | $148.3M | N/A |
   1a. Increase merit-based aid | $64.9M | $67.5M | $70.8M | $77.6M | $87.9M | $98.9M | N/A |           |
   1b. Increase need-based aid | $26.6M | $29.4M | $37.8M | $49.6M | $50.3M | $48.5M | N/A |           |
2. Undergraduate Graduation Rate (within six years) | 74.9% | 78.0% | 79.7% | 82.4% | 83.2% | 83.5% | 85.0% | N/A |
   2a. Undergraduate URM Graduation Rate (within six years) | 63.9% | 68.3% | 73.7% | 74.2% | 74.4% | 75.4% | N/A |           |
   2b. Undergraduate First Generation Graduation Rate (within six years) | 74.4% | 75.8% | 76.3% | N/A | N/A |           |           |               |

F. Enhancing the arts at Ohio State and our connections with the Columbus arts community

To be developed | N/A |

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1. Ohio State definition changed to conform with US News & World Report definition in 2010-11
2. Represents published rankings between 2011 and 2016
3. Historical number of sections taught and student enrollments updated
4. Represents FY 2008-2013
5. Represents faculty headcount in Autumn

- **Meets or Exceeds Goal**
- **Performance Up**
- **Caution**
- **Below Goal - Action Needed**
- **No Performance Change**
- **Performance Down**
- **Data Pending**